



## **PARADES COMMISSION FOR NORTHERN IRELAND**

### **BUSINESS PLAN 2016-17**

#### **Background**

The Parades Commission for Northern Ireland was established on a statutory basis by section 1(1) of the Public Processions (Northern Ireland) Act 1998. The functions of the Commission are set out in section 2 of that Act.

This Business Plan sets out the major work to be undertaken by the Commission and its staff to discharge these functions, and those common to all public sector organisations of good governance and effective use of resources, during the year to 31 March 2017. It does not deal with much of the routine, but essential, work of the Commission and its staff. This is addressed in project plans and the forward job plans of those involved.

The Plan sets out the objectives in relation to each function and, where practicable, the date by which it is to be achieved, the stages or milestones along the way, the indicators by which performance will be assessed and the identity of the individual with lead responsibility for achieving the objective.

The Commission and its Accounting Officer will monitor performance against the Plan on a regular basis and will, where appropriate, adjust it or re-allocate resources to take account of changes in the surrounding environment.

**Objective 1****To consider particular proposed parades and to issue determinations as deemed necessary**

<b>Target</b>	<b>Lead responsibility</b>	<b>Performance indicators</b>	<b>Progress against target</b>
To hold formal Commission meetings throughout the year as required for full consideration of 600 approx. sensitive parades/parade related protests.	Chair/ Commissioners	Number of formal Commission meetings held at 31 March 2017	
To utilise, to its fullest extent, the Commission's information database to inform decision making.	Commissioners/ Secretariat	By 31 March 2017, Secretariat to have completed a full review of completeness, accuracy and accessibility of database information	
To issue determinations as deemed necessary in a timely manner.	Chair/ Commissioners	(i) Number of determinations issued at 31 March 2017 (ii) 95% of determinations to be issued within 1 day of Commission's decision	

**Objective 2****To promote greater understanding by the general public of parading issues**

<b>Target</b>	<b>Lead responsibility</b>	<b>Performance indicators</b>	<b>Progress against target</b>
To provide context to Commission determinations.	Commissioners	Context provided wherever necessary in Commission determinations	
To hold a minimum of six outreach meetings at locations across Northern Ireland.	Secretary/ Commissioners	Number of meetings held at 31 March 2017	

### Objective 3

To keep itself generally informed on the conduct of public processions and protest meetings

Target	Lead Responsibility	Performance indicators	Progress against target
To engage proactively with parade and protest organisers, elected and community representatives and other stakeholders.	Commissioners/ Secretariat	50% of Commission meetings with representation in person, orally or in writing	
To obtain independent monitor reports on the conduct of parades	Commissioners	100% of parades identified by the Commission monitored	
To observe a minimum of ten parades.	Commissioners/ Secretariat	Number of parades observed by Commissioners	
To organise a workshop with academics and other experts to explore and inform the Commission about strategic aspects of parading.	Secretary/ Commissioners	Workshop delivered in year.	
To establish and make accessible a detailed archive of parading histories for current and future Commissions.	Secretariat	By year end, complete archive accessible	
To keep under review the operation of the relevant legislation and Commission's Procedural Rules	Commissioners/ Secretariat	Legislation/Procedural Rules considered formally in year during at least one Commission meeting	

**Objective 4****To promote and facilitate mediation as a means of resolving disputes concerning public processions**

<b>Target</b>	<b>Lead responsibility</b>	<b>Performance indicators</b>	<b>Progress against target</b>
Throughout the year, to explore mediation in areas where local agreement has not been reached, to ensure that the parties are made aware of the benefits of dialogue and to enable mediation where the parties agree to it	Commissioners/ Secretariat	Evidence that dialogue is promoted to parties by the Commission at every opportunity.  Facilitate mediation where parties agree.	
To explore models of mediation with CRC/academics/professional mediation services.	Commissioners	Arrange presentations to the Commission by at least two mediation organisations.	

**Objective 5****To maintain high standards of governance & ensure value for money is achieved**

<b>Target</b>	<b>Lead Responsibility</b>	<b>Performance indicators</b>	<b>Progress against target</b>
To promote the highest standards of corporate governance by defining and strengthening the key relationships amongst the accounting officer, the Audit Committee, the Commission and the sponsoring department.	Secretary	Three financial/governance meetings with Sponsor Body; Minimum of three audit committee meetings; Timely completion of Annual Report and Accounts; Production of unqualified Accounts; Regular corporate governance	

		meetings with Secretariat/ Commissioners	
By 31 March 2017, to have a more user friendly website in line with Commission requirements.	Secretary	Responsive search facility, data cleansing exercise completed on charities/other 11/1s.	
By 31 March 2017, to provide administrative support to the Commission in an efficient, effective and economic manner within budget allocation.	Secretary	Spend within budget and in year efficiencies identified.	